

NHS Highland



Meeting: Highland Health & Social Care Partnership Committee

Meeting date: 3 September 2025

Title: Collaborative Vaccination Service Delivery Project Update

Responsible Executive/Non-Executive: Arlene Johnstone – Interim Chief Officer – HHSCP, Jennifer Davies – Director of Public Health & Policy

Report Author: Grace Barron, Senior Programme Manager

Report Recommendation:

HHSCP Committee is invited to note the current position, key enablers and timeline for delivery.

1 Purpose

This is presented to the Board for:

- Assurance

This report relates to a:

- NHS Board/Integration Joint Board Strategy or Direction

This report will align to the following NHSScotland quality ambition(s):

Safe, Effective and Person Centred

This report relates to the following Strategic Outcome(s)

Start Well	Thrive Well	Stay Well	x	Anchor Well	
Grow Well	Listen Well	Nurture Well		Plan Well	
Care Well	Live Well	Respond Well		Treat Well	
Journey Well	Age Well	End Well		Value Well	
Perform well	Progress well	All Well Themes			

2 Report summary

2.1 Situation

NHS Highland is progressing the development of a collaborative vaccination service delivery model between General Practice (GP) and Health and Social Care Partnership (HHSCP) staff. This report provides an update on the development of a collaborative vaccination service delivery model across NHS Highland Health & Social Care Partnership (HHSCP).

2.2 Background

In response to the need to improve immunisation uptake across Highland communities, NHS Highland Health and Social Care Partnership (HHSCP), in collaboration with General Practice, has developed a hybrid vaccination service delivery model. This initiative stems from an options appraisal presented to the Scottish Government General Practice Programme Board in December 2024, aiming to enhance patient access, optimise healthcare resources, and reduce health inequalities.

The proposed model integrates general practices and HHSCP vaccination teams to deliver pre-school and adult vaccinations. It recognises the critical roles of other services, such as community pharmacy, in supporting specific vaccination programmes. The collaborative approach is designed to be patient-centred, safe and efficient, with delivery as close to home as practicable.

Implementation is structured across three phases: initiation, planning and rollout, supported by a multidisciplinary Implementation Group and aligned with national standards under the Scottish Vaccination and Immunisation Programme (SVIP). The programme includes robust governance, stakeholder engagement and digital infrastructure planning to ensure stability, sustainability and continuous improvement.

2.3 Assessment

Progress to Date

- Project governance and associated delivery workstreams established, with stakeholder representation from HHSCP Vaccination Teams, Staff-side, Public Health, GP practices, eHealth, Pharmacy and Finance.
- Extensive communications and engagement undertaken with staff across both HHSCP vaccination teams and GP practices, ensuring awareness of the proposed model and its implications for service delivery.
- Draft service specification developed for pre-school and adult vaccination delivery.
- Engagement undertaken with the Highland Local Medical Committee (LMC) ahead of formal agreement scheduled for end August 2025.

- Preparatory work completed on the GP readiness survey to assess practice capacity, service feasibility/constraints and inform service model design.
- Initial scoping of digital requirements undertaken, with systems mapping and options appraisal actively underway.
- Early engagement initiated with the Medicines and Healthcare products Regulatory Agency (MHRA) regarding vaccine supply chain arrangements.

Current Position

- The service specification for pre-school and adult vaccination delivery is scheduled for agreement with the Highland Local Medical Committee (LMC) by end August 2025.
- The pre-school specification will be issued to all 62 GP practices, alongside a readiness survey, in early September.
- Analysis of survey returns will enable confirmation of the service delivery model by mid-September.

Next Steps

- August 2025: Secure LMC agreement to service specification.
- September 2025: Issue pre-school specification and readiness survey; confirm delivery model.
- October 2025: Confirm digital solution and supply chain arrangements.
- Thereafter: Phased implementation in line with the Implementation Plan.

2.4 Proposed level of Assurance

Substantial	☐	Moderate	☒
Limited	☐	None	☐

Comment on the level of assurance

- Actions underway to secure LMC agreement, finalise digital solutions and confirm supply chain logistics with MHRA.

3 Impact Analysis

3.1 Quality/ Patient Care

Positive impact expected through improved coordination and delivery of vaccinations.

3.2 Workforce

Workforce engagement is a critical dependency, supported by a designated communications and engagement workstream group comprising representatives from GP practices, HHSCP vaccination teams, Communications, and Strategy & Transformation.

3.3 Financial

Funding arrangements and cost recovery mechanisms are being confirmed.

3.4 Risk Assessment/Management

Risks include digital infrastructure readiness, vaccine supply chain logistics and support from MHRA and LMC approval. Mitigations are in progress.

3.5 Data Protection

No personally identifiable information is involved at this stage.

3.6 Equality and Diversity, including health inequalities

The project supports equitable access to vaccinations across the HHSCP geography.

3.7 Other impacts

Enhanced collaboration between HHSCP and GP practices.

3.8 Communication, involvement, engagement and consultation

Extensive engagement with stakeholders including vaccination teams, GP practices and LMC.

3.9 Route to the Meeting

This report has been developed with input from leadership from the Vaccination Collaborative Implementation Group.

4.1 List of appendices

n/a