Assynt House, Beechwood Park
Inverness, IV2 3BW
Telephone: 01463 717123
www.nhshighland.scot.nhs.uk

NHS HIGHLAND
MEETING OF FINANCE, RESOURCES AND PERFORMANCE COMMITTEE

05 June 2026 at 9.30am
Virtual Meeting Format (Microsoft Teams)

- **All cameras should be turned on.**
- **Use raise hand facility to discuss items – do not use MS Teams chat.**

AGENDA

Time	**1.**	**Standing Items**	
09.30 am	1.1	**Welcome and Apologies**	
	1.2	**Declarations of Interest** Members are asked to consider whether they have an interest to declare in relation to any item on the agenda for this meeting. Any Member making a declaration of interest should indicate whether it is financial or non-financial and include some information on its nature. Advice may be sought from the Board Secretary's Office prior to the meeting taking place.	
09.35 am	1.3	**Minutes of Previous Meeting held on 08 May 2026, Rolling Action Plan and Committee Work Plan 2026/27** The Committee is asked to **Approve** the Minute, associated Rolling Action Plan and **Note** the Committee Work Plan.	PP.1-6
09.40 am	**2.**	**MATTERS ARISING**	
09:45 am	**3.**	**Finance**	
	3.1	**Business Systems Programme Update** Report by Liz Porter, Assistant Director Finance on behalf of Heledd Cooper, Director of Finance The Committee is asked to **Note** and **Discuss** the report content and take **Moderate** assurance.	PP.7-28
10:15 am	**4.**	**Capital Asset Management Group Update**	
		Report by Richard MacDonald, Director of Estates, Facilities and Capital Planning The Committee is asked to **Note** the allocation and delivery of the Capital Formula Spend delivered through NHS Highland's Capital Asset Management Group and take **Moderate** assurance.	PP.29-35
10:25 am	**5.**	**Draft Annual Delivery Plan**	
		Report by Bryan McKellar, Whole System Transformation Manager on behalf of David Park, Deputy Chief Executive The Committee is asked to **Note** the development of NHS Highland's Annual Delivery Plan for 2026/27 and take **Substantial** assurance.	PP.36-73

10:45 am	**6.**	**Planned Care Submission**	
		Report by Bryan McKellar, Whole System Transformation Manager on behalf of David Park, Deputy Chief Executive The Committee is asked to take **Substantial** assurance on the submission of NHS Highland's planned care trajectories for 2026/27as based on core funding and **Note** the ongoing work in relation to the elimination of >52week waits.	PP.74-93
10:55 am	**7.**	**Unscheduled Care Submission**	
		Report by Bryan McKellar, Whole System Transformation Manager on behalf of David Park, Deputy Chief Executive The Committee is asked to take **Substantial** assurance on the submission of NHS Highland's Unscheduled Care plans for 2026/27.	PP.94-103
11:05	**8.**	**Digital Update 2025/26**	
		Report by Iain Ross, Head of e-Health on behalf of David Park, Deputy Chief Executive The Committee is asked to **Consider** the circulated report content and take Moderate assurance.	PP.104-121
11.15 am	**9.**	**Committee Self-Assessment**	
		Report by Dominic Watson, Head of Corporate Governance on behalf of Alexander Anderson, Committee Chair	To Follow
	10.	**2026/27 Meeting Schedules**	
		10 July 2026 – **Next Meeting** 7 August 2026 11 September 2026 2 October 2026 13 November 2026 4 December 2026 8 January 2027 5 February 2027 12 March 2027	
	11.	**Date of Next Meeting**	
		Friday 10 July 2026 at 9.30 am.	
11.30 am		**Close of meeting**	

	Committee Membership	
Non-Executive Members (5x)	Chair	Alex Anderson
	Vice Chair	Graham Bell
	Member	Steve Walsh
	Member	Gerry O'Brien
	Member	Garett Corner
Chief Executive		Fiona Davies
Deputy Chief Executive		David Park
Director of Finance	Lead Officer	Heledd Cooper
Board Medical Director		Dr Boyd Peters
Director of Public Health		Jennifer Davies
Board Nurse Director		Louise Bussell
Director of Estates, Facilities and Capital Planning		Richard MacDonald
In attendance (Routinely Invited)	Chief Operating Officer (Acute)	Katherine Sutton
	Chief Officer (Argyll and Bute)	Evan Beswick
	Chief Officer, North Highland	Arlene Johnstone
	Interim Head of Strategy and Transformation	Bryan McKellar
	Deputy Director of Finance	Elaine Ward
	Head of Corporate Governance	Dominic Watson