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NHS HIGHLAND
MEETING OF FINANCE, RESOURCES AND PERFORMANCE COMMITTEE

6 February 2026 at 9.30am
Virtual Meeting Format (Microsoft Teams)

- **All cameras should be turned on.**
- **Use raise hand facility to discuss items – do not use MS Teams chat.**

Distribution: 29 January 2026

AGENDA

Time	1.	Standing Items	Paper
09.30am	1.1	**Welcome and Apologies**	
	1.2	**Declarations of Interest** Members are asked to consider whether they have an interest to declare in relation to any item on the agenda for this meeting. Any Member making a declaration of interest should indicate whether it is financial or non-financial and include some information on its nature. Advice may be sought from the Board Secretary's Office prior to the meeting taking place.	
09.35am	1.3	**Minutes of Previous Meeting held on 9 January 2026, Rolling Action Plan and Committee Work Plan 2025/26 (attached)** The Committee is asked to **approve** the Minute and associated Rolling Action Plan and **note** the Committee Work Plan 2025/26.	PP. 1 – 7 & Excel
09.40am	**2.**	**MATTERS ARISING**	
09.45am	**3.**	**FINANCE**	
	3.1	**NHS Highland Financial Position 2025/26 (Month 9) Update and Value and Efficiency Update** Report by Elaine Ward, Deputy Director of Finance on behalf of Heledd Cooper, Director of Finance The Committee is asked to **Examine** and **Consider** the content of the report and take **Limited Assurance**.	PP. 55 - 83
	3.2	**Draft Financial Budget 2026/27** Report by Heledd Cooper, Director of Finance The Committee is asked to **note** the update.	Separate PDF - not included in combined papers.
10.20am	**4.**	**Capital Asset Management Group Update**	
		Report by Richard MacDonald, Director of Estates, Facilities and Capital Planning	PP. 49 - 54

		The Committee are asked to **note** the allocation and delivery of the Capital Formula Spend delivered through NHS Highland's Capital Asset Management Group and take **moderate** assurance.	
10.35am	**5.**	**New Craigs PFI Handback Closure Report**	
		Report by Richard MacDonald, Director of Estates, Facilities and Capital Planning & Heledd Cooper, Director of Finance The Committee are asked to **consider** the report and take **substantial** assurance.	PP. 8 - 27
10.55am	**6.**	**Digital Front Door Update**	
		Report by Iain Ross, Head of E-Health on behalf of David Park, Deputy Chief Executive The Committee is asked to **consider** the report and take **substantial** assurance.	PP. 28 - 49
11.20 am	**7.**	**2025/26 and 2026/27 Meeting Schedules**	
		13 March 2026 – Next Meeting 10 April 2026 8 May 2026 5 June 2026 10 July 2026 7 August 2026 11 September 2026 2 October 2026 13 November 2026 4 December 2026 8 January 2027 5 February 2027 12 March 2027	
	8.	**Date of Next Meeting**	
		Friday 13 March 2026 at 9.30 am.	
		Close of meeting	

	Committee Membership	
Non-Executive Members (5x)	Chair	Alex Anderson
	Vice Chair	Graham Bell
	Member	Steve Walsh
	Member	Gerry O'Brien
	Member	Garett Corner
Chief Executive		Fiona Davies
Deputy Chief Executive		David Park
Director of Finance	Lead Officer	Heledd Cooper
Board Medical Director		Dr Boyd Peters
Director of Public Health		Jennifer Davies
Board Nurse Director		Louise Bussell
Director of Estates, Facilities and Capital Planning		Richard MacDonald
In attendance (Routinely Invited)	Chief Operating Officer (Acute)	Katherine Sutton
	Chief Officer (Argyll and Bute)	Evan Beswick
	Chief Officer, North Highland	Arlene Johnstone
	Interim Head of Strategy and Transformation	Bryan McKellar
	Deputy Director of Finance	Elaine Ward
	Board Secretary	Dominic Watson