





## Clinicians Urgent Care Plan for Skye

Dr Claire Copeland Deputy Medical Director 20<sup>th</sup> June 2023







#### **General Medical Council**

As a good doctor you will:

- 1. make the care of your patient your first concern
- 2. be competent and keep your professional knowledge and skills up to date
- 3. take prompt action if you think patient safety is being compromised
- 4. establish and maintain good partnerships with your patients and colleagues
- 5. maintain trust in you and the profession by being open, honest and acting with integrity

#### **Nursing & Midwifery Council**

Our standards:

- 1. Prioritise people
- 2. Practice effectively
- 3. Preserve safety
- 4. Promote professionalism and trust





# **Highland**

## Sir Lewis Ritchie report 2018

- Urgent Care provision must be provided in Portree, 24/7
- In-patient bed availability at Portree Hospital must continue until sufficient alternative resilient provision is provided in North Skye
- Collaborative working with Scottish Ambulance Service (SAS) collocate with Rural Support Team (RST) in Portree
- Collaborative working with NHS24 colleagues for a more resilient service
- First Responders review
- Care capacity and future planning must be considered





## Where are we now?



Current model

Governance







## Where do we want to get to?

 A sustainable service for the whole of Skye that puts patient care and safety first

- Local, integrated urgent care hub based
  - Co-locate GPs, RST/Advanced Practitioners, SAS
  - Outpatient clinic space
  - Inpatient beds
  - Community resource







## How do we get there?

Together

 Clinical model – phased implementation, underpinned by robust clinical governance framework

We need your continued support and input

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## Phase 1 – end of July 2023



#### 24/7 NHS 24

The 111 service provides urgent care triage if you think you need A&E but it's not life-threatening, and advice when your GP, pharmacy or dental practice is closed

#### Portree Urgent Care and Minor Injuries cover Monday – Friday, 0900 – 1800hrs

- RST based in Broadford available to travel to Portree if required. Available by phone for advice
- SAS for additional resilience

## Portree Onsite Urgent Care and Minor Injuries cover Saturday, Sunday and Public Holidays 0900 – 1800hrs

RST based on site in Portree Hospital

#### **Evening & Overnight Urgent Care**

Broadford as in the current model

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## Phase 2 – August to October 2023



#### 24/7 NHS 24

The 111 service provides urgent care triage if you think you need A&E but it's not life-threatening, and advice when your GP, pharmacy or dental practice is closed

#### Portree Urgent Care and Minor Injuries cover Tuesday - Thursday, 0900 - 1800hrs

RST based in Broadford available to travel to Portree if required. Available by phone for advice

## Portree Onsite Urgent Care and Minor Injuries cover Friday, Saturday, Sunday, Monday 0800 – 2030hrs

RST Advanced Practitioner based in Portree with support from RST trainees

#### **Evening & Overnight Urgent Care (2030 – 0800hrs)**

Broadford as in the current model.

Establish Task Finish Group Emergency Department (ED) status for Broadford Hospital

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### Phase 3 – end of Oct 23



#### 24/7 NHS 24

The 111 service provides urgent care triage if you think you need A&E but it's not life-threatening, and advice when your GP, pharmacy or dental practice is closed

#### Portree Onsite Urgent Care and Minor Injuries cover

7 days a week 0800 – 2030hrs

Additional resilience to phase 2 model with 2 more APs qualifying.

RST Advanced Practitioner based in Portree

Weekend day support provided by RST

#### **Evening & Overnight Urgent Care (2030 – 0800hrs)**

Broadford as in the current model.



## **Phase 4 – April 2024**



#### 24/7 NHS 24

The 111 service provides urgent care triage if you think you need A&E but it's not life-threatening, and advice when your GP, pharmacy or dental practice is closed

#### Portree Onsite Urgent Care and Minor Injuries cover

7 days a week 0800 – 2030hrs

RST Advanced Practitioner based in Portree.

Weekend day support provided by RST.

#### **Out of Hours & Night-time cover**

Broadford with additional AP to the clinical team - allows for the most appropriate clinician to be despatched to the patient (REP/AP/Staff Nurse).

Provides equitable level of service to the whole island.





### PROPOSED GOVERNANCE FRAMEWORK

#### In our service, is care safe today?

(Clinician safety huddles, Patient Safety Conversations)

#### Was care safe in the past?

(Reports on key service safety metrics, Clinical Audits, Adverse Events)

#### Will care be safe in the future?

(Clinical Guidelines, Identification of new or potential harms, Essential Safety Training)

#### Is our care person centered?

(Complaints, Compliments, Excellence reporting and staff wellbeing

#### Are we learning and improving?

(Quality Improvement updates, Standards and Reviews, SAER Action plans and learning summaries)

#### 6. Are our systems reliable?

(Review of Risk Register, Clinical Audit)



## Thank you







## Skye Recruitment



#### Nov 22 – May 23 - 133 posts advertised

- 42 have been re-advertised more than twice. 8 re-advertised 5/6 times
- Nursing (58), social care (53), admin (6), AHPs (2), Support Services (13)

#### Actions/plans to address recruitment & retention

- All Rural Support Team posts have been appointed to staff are at different levels of training
- Local engagement with Dept of Work & Pensions to promote roles. Joint event w/c 26<sup>th</sup> June
- Recruited to the Hospital at Home service
- Nurse rotational post Band 5 out to permanent advert Broadford, Portree, Community and Home Farm
- Supported Living in the Community advert out for Portree service
- Trial of adult social care recruitment campaign attendance and recruitment was limited to revisit with wider communication
- Local videos eg person who has moved to Skye, the local midwives and Working with local schools and University of Highlands & Islands
   (UHI) to develop Health pathway pilot
- Met Central NHS Scotland workforce team Remote and Rural Workforce Recruitment Strategy 2024