

SUMMARY REPORT OF GOVERNANCE COMMITTEE MEETING

Name of Committee	Finance, Resources and Performance Committee
Date of Meeting	14 November 2025
Committee Chair	Alex Anderson

KEY POINTS FROM DISCUSSION AND ESCALATION

ALERT

None.

ASSURE

- **Time to Care Review and Planning Report** – Limited. Noted financial benefits had accrued.
- **Draft NHS Highland Financial Position 2025/26 (M6) and Value and Efficiency Update** – Limited. Discussed elements relating to Service Level Agreements and highlighting ASC position as part of Q2 return letter.
- **NHS Grampian Diagnostic Overview** – Substantial.
- **Annual Delivery Plan 2025/26 Q2 Update** – Substantial, noting Government focus now on Operational Improvement Plans.
- **Integrated Performance and Quality Report** – Substantial, after discussion including aspects relating to Delayed Discharge position. Noted focus on Unscheduled Care and potential Flu impact.
- **Digital Update** – Substantial. Advised as to national focus level on cyber security. Noted activity relating to Radiology systems, HEPMA introduction and network upgrade activity.
- **Capital Asset Management Plan Update** – Moderate.
- **Risk Register (Refresh of Level 1 Risks) Update** – Substantial.

ADVISE

- **Update on Escalation Framework** – advised looking at engagement, governance, programmes of work and associated assurance process. Reference made to systematic visibility of budget setting oversight. Organisational change process being applied, with learning taken from other NHS Boards.
- **Risk Register (Refresh of Level 1 Risks) Update** - advised as to upcoming discussion at next Audit Committee meeting.

RISKS

None highlighted.

ACTIONS

No specific actions noted.

LEARNING

- **Time to Care Review and Planning Report** – Noted number of learning points, including in relation to method of review and taking a data-led management approach. Will help inform work in relation to Theatre activity.