

## MAT STANDARDS IMPLEMENTATION PLAN

This MAT Standards Implementation Plan has been produced to set out actions being taken in the Integration Authority area:

(Integration Authority Area)	
(megration Authority Area)	
Argyll & Rute	
Argyli & Bute	

The lead officer/ postholder nominated to ensure delivery of this Implementation Plan is:

Name	Position/Job Title
Jillian Torrens	Head of Acute & Complex Care, A&B HSCP

This Plan is intended to ensure that services in the Integration Authority area are meeting the standards and the respective criteria for each standard as set out in the Drug Deaths Taskforce report: Medication Assisted Treatment standards: access, choice, support published in May 2021.

This Plan has been developed by partners and has taken account of the voices of lived and living experience. The Governance arrangements for local oversight of progress against this Plan, including the role of lived and living experience in this is as follows:

(Summary of governance arrangements for local oversight)

Stakeholders:

NHS Highland

Argyll & Bute Council

Argyll & Bute Health and Social Care Partnership (HSCP)

We Are with You

**ADP** 

IJB

This plan has been developed by the HSCP to provide assurances to Scottish Government that there are arrangements in place to implement the MAT standards in Argyll and Bute. Governance and oversight has been provided by the following two



## processes:

- The Strategic Leadership Team of the HSCP with delegated responsibility to services for key action planning.
- The Alcohol and Drug Partnership for oversight of requirements, timescales and progress reporting.



This Plan has been signed off on behalf of the delivery partners by:

Name	Position	Delivery Partner	Date signed
Pam Dudek	Chief Executive	NHS Highland	28.9.22
Fiona Davies	Chief Officer	Argyll & Bute HSCP	28.9.22
John Owens	Chairperson	ADP	28.9.22
Pippa Milne	Chief Executive	Argyll & Bute Council	



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April 2022 RAG status - SG	All people accessing services have the option to start MAT from the same day of presentation.	This means that instead of waiting for days, weeks or months to get on a medication like methadone or buprenorphine, a person with opioid dependence can have the choice to begin medication on the day they ask for help.		
	s to implement standard 1	Timescales to	Comi	ments
	•	complete	Opportunities	Challenges
Implement a test of c Cowal and Bute local	hange for MAT standard 1 in the lity	August 2022 – April 2023		
Rape Crisis We Are with Y Specialist Pha Advocacy Included withir partner members incl	Addictions Team/Prescribers  ou	September 2022 – October 2022	Full Partner Involvement in agreeing the parameters of the Test of Change and Process. Providing a wide range of views to inform the process.  These agencies include members with lived/living experience and families.  Developing One Team Culture for the Change.	Resources available. Successful recruitment of staff Creating resilience in a small team to provide a consistent service
<ul> <li>Describe Test</li> </ul>	of Change Process of Change owners and actions mentation and Pathway for the .	Oct – Nov 2022 Dec 2022	Full Partner Involvement	Successful recruitment of staff. Risk of non-compliance with MAT Standard if recruitment fails
Develop a Sta the new Service	ndard Operating Procedure for ce	Sept 2022 – Dec 2022	Develop as for multi-agency use with clear lines of	Clarify the support services that will be available until first MAT prescription achieved if



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Develop Service Protocols		responsibility and	delayed.
Agree Policies		accountability.	
<ul> <li>Establish systems for the collection of numerical and experiential data to evaluate the test of change (e.g. audit).</li> </ul>	September 2022 – April 2023	Ability to observe and interpret changes/impact of the new service and adapt accordingly	Requires support from data analyst in evaluating data. Admin resource to support this to protect small frontline staff resources
		Individuals recruited to gather experiential data from varying backgrounds (families, lived/living experience) with training and support provided by Scottish Recovery Consortium.	
Create additional prescribing capacity within the		In post – band 7 nurse and	Band 6 posts currently out to
service via recruitment and upskilling of existing staff.	December 2022	senior practitioner.	recruitment. Interviews
<ul> <li>Funding available for 1x band 7 and 2x band 6</li> </ul>			29/09/22
nurses			
<ul> <li>Senior practitioner for homeless/substance use/mental health input to service</li> <li>Substance use liaison nurse aligned with service</li> </ul>		5 non medical prescribers currently in post with 1 in training.	Substance liaison post currently vacant due to promotion within service
<ul> <li>Non medical prescribers available from other localities for contingency</li> </ul>			
<ul> <li>Encourage existing staff to undertake training for non medical prescribing qualification</li> </ul>			
Document pathways and procedures to support test of	December 2022		Pathways currently under
change			development.



<ul> <li>Establish and document easy access pathways in collaboration with third sector agencies, primary care, emergency services and justice services</li> <li>Document standard operating procedures for same day initiation of methadone and long and short acting buprenorphine</li> </ul>		SOPs in draft form.
Mapping of pharmacy capacity for dispensing arrangements	December 2022	



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Recruit or allocate additional prescribers in the substance misuse team to the test of change in Cowal & Bute. (1 wte band 7 and 2 wte band 6)	August 2022	Successfully recruited Band 7 To lead the Test of Change Team	Recruiting to x2 Band 6 Prescriber Vacancies ongoing. If not recruited to there may be resilience challenges in the wider A&B Team to support the Test of Change in Cowal & Bute Clarify the planned working pattern.
Recruit 2 WTE Outreach Workers through WAWY	August 2022	WAWY have successfully recruited x2 Outreach workers with contracts to work across 7 days.	
Recruitment to 1 WTE Specialist Pharmacist.	September 2022  January 2023	This role will afford the Process the Governance and Clinical Supervision around Safe Practice Prescribing.  Will provide a Single Identity in relation to MAT Services.	No applicants Sept 2022. Out again for recruitment. Critical Post as would carry a caseload. Long lead in for Community Pharmacy involvement
Completion of Hub in Cowal as a shared space for all Partners	January 2020	Platform for building trusting and respectful relationships with improved opportunities for communication and team coaching & development	This is crucial for the Bute Team to be able to benefit



Argyll & Bute Health & Social Care Partnership	March 2023	from the Single identity opportunities of the Cowal
Source team premises on Bute		Team



Scale up the MAT standards 1–10 in the Cowal & Bute	August 2022 – April 2023	
Collaborate with national thematic group	August 2022 – April 2023	
Establish scale-up plan	April 2023	
<ul> <li>Establish multi agency SLWG to take the work forward</li> <li>Develop Implementation plan to set out step by step process for Standards 2 – 10</li> </ul>	October 2022	



MAT Standard 2  April 2022 RAG status - SG RED	All people are supported to make an informed choice on what medication to use for MAT and the appropriate dose.	suitable dose options after a discussion with their worker about the effects and side- effects. People will be able to change their decision as circumstances change. There should also be a discussion about dispensing arrangements and this should be		
Actions/deliverables to in	mplement standard 2	Timescales to	Comi	ments
		complete	Opportunities	Challenges
Scale up the MAT standard	ds 1–10 in the community	August 2022- April 2023		
Collaborate with nat	tional thematic group	August 2022 – April 2023	Sharing of progress/options in other areas s across Scotland	Learn from challenges in other areas
<ul> <li>Establish scale-up p</li> </ul>	olan	April 2023		
injectable bu receiving MA sufficient pro	provision of long-acting prenorphine to all clients of who choose it, and ensure cess, numerical and evidence is in place to progress.	August 2022 – April 2023	Increase the availability of MAT choices	Providing enough prescribers and outreach/community support around ensuring informed choice for clients
choice discussion	(experiential data) with each client captures scussion with client of	October 2022  January 2022 – April 2023	Ensure that Recovery Planning is enshrined in the Single Team Approach to facilitate client choice as per Test of Change Co location plans	



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<ul> <li>Process for changing option (by client)</li> </ul>			
•			
Inclusion of options discussion within assessment, to		Associated paperwork	
include:-	December 2022	highlighting choice exercise in	
Effects and side effects of each option		development	
Contraindications			
<ul> <li>Levels of supervision required in dispensing</li> </ul>			
arrangements			
Effects on lifestyle and possible restrictions			



MAT Standard 3  April 2022 RAG status – SG RED	All people at high risk of drug-related harm are proactively identified and offered support to commence or continue MAT.	If a person is thought to be at high risk because of their drug use, then workers from substance use services will contact the person and offer support including MAT.		
Actions/deliverables	to implement standard 3	Timescales to	Comm	ents
		complete	Opportunities	Challenges
Implement a test of charge acres in justice settings acres	ange for MAT standards 3, 4 and ross Argyll and Bute	August 2022 – April 2023		
<ul><li>Argyll and Bute</li><li>Develop and Inistandards acros</li></ul>	ng of the MAT standards in	October 2022 January 2023 April 2023	Overview of Progress Accountability of Action/owners to be clarified by ADP in first instance	
related harm co A&E – non fatal SAS – referral p Liaison nurse m General Practic Justice Team Outreach worke	l overdose, accidents, crisis pathways nental health	October 2022 – January 2023	Developing process for reaching these clients	Buy in from these service providers to the pathways and process
	nt process, numerical and dence to demonstrate progress.	August 2022 – April 2023	Ability to observe and interpret changes/impact of the new	Requires support from data analyst in evaluating data.



Argyli & Bute Health & Social Care Farthership		service and adapt accordingly	Admin resource to support this to protect small frontline resources
Scale up the MAT standards 1–10 in the community	August 2022 – April 2023		
Collaborate with national thematic group	August 2022 – April 2023		
<ul> <li>Establish scale-up plan</li> </ul>	April 2023		
Non-fatal overdose pathway	August 2022		
<ul> <li>Currently information filtered through NHS Highland</li> </ul>			
<ul> <li>Liaise with SAS to refine A&amp;B contact</li> </ul>			
<ul> <li>Reported NFOD follow up by locality service if known</li> </ul>			
<ul> <li>Reported NFOD follow up by substance liaison service if not known</li> </ul>			
Ensure access to naloxone training and provision			
Liberation from prison	August 2022		
Email contact from SPS to generic mailbox with			
possible liberations where MAT requires to be continued			
Ensure access to naloxone training and provision			
Residential rehabilitation access and pathway	August 2022		
Residential rehab monitoring group to oversee	/ luguot ZoZZ		
pathway and funding			
Collaborative working with other agencies			
including We Are With You pre and post rehab			
workers			
Ensure access to naloxone training and provision			



All people are offered

MAT Standard 4

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Hospital admissions	August 2022		
<ul> <li>Use of existing substance liaison pathways</li> </ul>			
Ensure access to naloxone training and provision			

While a person is in treatment and prescribed medication, they are still able to access

All people are offered evidence-based harm reduction at the point of MAT delivery.  April 2022 RAG status - SG AMBER	harm reduction services – for example, needles and syringes, BBV testing, injecting risk assessments, wound care and naloxone.  They would be able to receive these from a range of providers including their treatment service, and this would not affect their treatment or prescription.		
Actions/deliverables to implement standard 4	Timescales to complete	Con	nments
		Opportunities	Challenges
Implement a test of change for MAT standards 3, 4 and 8 in justice settings across Argyll and Bute	August 2022 – April 2023		
<ul> <li>Conduct mapping of the MAT standards in Argyll and Bute justice settings and initiate systems to implement MAT standards across the local pathways that link prison, police custody and the community.</li> <li>Service Pathways into MATs are clearly mapped for Partners:         <ul> <li>Police Scotland</li> <li>Criminal Justice</li> <li>Community Outreach Workers</li> <li>HMP Service</li> </ul> </li> </ul>	January 2023 – April 2023	Collaborative work between Argyll & Bute Addictions Team and Criminal Justice Team	Conflicting priorities across Services
Standard Operating Procedure is in place for	October 2022 – Dec		



each evidence-based treatment plan.	2022		
<ul> <li>Ensure sufficient process, numerical and experiential evidence to demonstrate progress.</li> <li>Neo data and Naloxone returns, BBV testing</li> </ul>		Ability to observe and interpret changes/impact of the new service and adapt accordingly	Requires support from data analyst in evaluating data. Admin resource to support this to protect small frontline resources
Scale up the MAT standards 1–10 in the community	August 2022 – April		
Collaborate with national thematic group	August 2022 – April 2023		
Establish scale-up plan	April 2023		
<ul> <li>Harm reduction specialist nurse available across A&amp;B for advice and training to all services. Includes:- <ul> <li>Fixed site IEP available in 2 areas</li> <li>Additional fixed site will be available in The Hub, Dunoon</li> <li>Pharmacy based IEP service available across all areas</li> <li>All staff able to provide advice and signposting out with fixed site</li> <li>All staff able to provide dry blood spot testing for BBV</li> </ul> All staff able to provide naloxone training and supply (both intramuscular injection and intra nasal administration)</li> </ul>	October 2022	All in place with the exception of fixed site in the Hub.	Timescale dependent on availability of The Hub



All people will receive

support to remain in

**MAT Standard 5** 

April 2022 RAG status – SG AMBER	treatment for as long as requested.	There should be no unplanned discharges. When people do wish to leave treatment the can discuss this with the service, and the service will provide support to ensure people leave treatment safely.  Treatment services value the treatment they provide to all the people who are in their care. People will be supported to stay in treatment especially at times when things are difficult for them.		
Actions/deliverables to implement standard 5		Timescales to	ments	
		complete	Opportunities	Challenges
Scale up the MAT stan	dards 1–10 in the community	August 2022 – April 2023		
Collaborate with	national thematic group	August 2022 – April 2023		
<ul> <li>Establish scale-</li> </ul>	up plan	April 2023		
services by deve	y and the retention in elopment of flexible, which ntion and peer support as well	October 2022 – April 2023	Retain the Single Identity Theme whilst offering a wide range of psychosocial support	Invest in developing the team and sharing values whilst retaining separate functions

A person is given support to stay in treatment for as long as they like and at key transition times such as leaving hospital or prison. People are not put out of treatment.



<ul> <li>as the central recovery hub, satellite recovery activities and primary care models.</li> <li>Ensure sufficient process, numerical and experiential evidence is in place to demonstrate progress.</li> </ul>		determined by client choice	and roles
<ul> <li>SOP and pathway for access to services and exiting services</li> <li>Clinical group needs to be in place for robust governance</li> </ul>	October 2022	Clear Process to follow	
<ul> <li>Continue to improve access to recovery groups and peer support.</li> </ul>	August 2022 – April 2023		
<ul> <li>Improve access to family and carer support with family members being more involved in the design and delivery of services.</li> </ul>	August 2022 – April 2023	Lived experience involvement meaningful to the client and family	
Ensure collaborative recovery planning with service user, significant agencies, family and carers to include:  • Treatment options • Psychosocial interventions • Regularity of interventions • Frequency of review and outcome • Future planning	April 2022 – Jan 2023	Recovery planning in place for everyone accessing treatment services	
Substance liaison service pathways in place for unplanned hospital admissions	April 2022	Existing pathway in place	
Prison entry and exit planning  Service contacted on admission to confirm treatment  Email to service mailbox to plan for liberation	April 2022	Existing process in place	



MAT Standard 6	The system that provides MAT is psychologically informed (tier 1); routinely delivers evidence-based low intensity psychosocial interventions (tier 2); and supports individuals to grow social networks.	connection people, sub and issues t positive rela	d focuses on the key role that positive relationships and social have to play in people's recovery. Services recognise that for many stances have been used as a way to cope with difficult emotions from the past. Services will aim to support people to develop tionships and new ways of coping as these are just as important the right medication.
April 2022 RAG			
status – self			
assessment			
AMBER			
A atiana/daliwarahlaa	to implement standard 6 Timeses	100 40	Commonto

Actions/deliverables to implement standard 6	Timescales to	Comments	
	complete	Opportunities	Challenges
	August 2022 – April		
Scale up the MAT standards 1–10 in the community	2023		
	August 2022 – April		
Collaborate with national thematic group	2023	*	
<ul> <li>Establish scale-up plan</li> </ul>	April 2023		
<ul> <li>Provide structured psychological interventions (Tier 2) to address mild to moderate comorbid mental health issues and to support people's recovery from substance use. Enhance support and training for psychologically informed treatment and traumainformed care. WAWY and Primary Care service, Guided self help link workers, and others</li> <li>WAWY and ABAT staff all Trauma Informed trained – data and</li> </ul>	April 2023		



information on training and service delivery needs captured			
<ul> <li>Referral plan/pathway for Psychology</li> </ul>			
services required			
All staff to complete NES Developing your Trauma	September 2022		
Skilled Practice 1,2,3&4			
Listed as mandatory training within the team			
Service uses a biopsychosocial model of care which	April 2023	Recovery planning in place as	
places equal emphasis on physical treatment,		per standard 5	
emotional well being and social interactions. As an		· ·	
integrated health and social care service, these are			
actioned in collaboration with psychiatrist, nursing			
staff and social workers.			
<ul> <li>Recovery planning as detailed in MAT</li> </ul>			
standard 5			
Encourage use of peer led and mutual aid groups			



MAT Standard 7	All people have the option of MAT shared with Primary Care.	People who choose to will be able to receive medication or support through primary care providers. These may include GPs and community pharmacy. Care provided would depend on the GP or community pharmacist as well as the specialist treatment service.		
April 2022 RAG				
status – self				
assessment				
AMBER Actions/deliverables	to implement standard 7	Timescales to	Com	ments
		complete	Opportunities	Challenges
Scale up the MAT star	ndards 1–10 in the	August 2022 – April 2023		
Collaborate with	h national thematic group	August 2022 – April 2023		
Establish scale		April 2023		
<ul> <li>Cowal and Bute practices provide</li> <li>GP's would like with consultant</li> </ul>	e currently have 4 GP ding a level of shared care to be able to step up/down Psychiatrist I to be developed when	April 2023		
shared care – this car local level  • Community Pha	B will not participate in it be easily resolved at a armacists could be a on (long term solution)	April 2023		



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<ul> <li>Shared care agreements are in place throughout A&amp;B with some exceptions</li> <li>Support existing shared care arrangements with GP practices</li> <li>Modify existing model to increase clinical support to GP practices via advanced nurse practitioners, non medical prescribers and consultant psychiatrist to expand treatment options</li> <li>Consult with community pharmacy around possibility of prescribing pharmacists to increase access to treatment</li> </ul>	31/12/2022	Clinical support increased	vacancy remains for consultant psychiatrist. Recruitment ongoing Recruitment ongoing for specialist pharmacist
Areas where GPs do not participate in shared care:  • Model is nurse led with advanced nurse practitioner and non medical prescriber under the supervision of consultant psychiatrist  Consideration to be given to purchase of GP sessions should recruitment remain an issue	31/12/2022	Existing processes in place.	Recruitment ongoing for consultant psychiatrist



MAT Standard 8	All people have access to	People have the right to ask for a worker who will support them with any help
	independent advocacy and	they need with housing, welfare or income. This worker will support people when
	support for housing, welfare and	using services, make sure they get what best suits them and that they are treated
	income needs.	fairly.
April 2022 RAG		
status – self		
assessment		
AMBER		

Actions/deliverables to implement standard 8			nts
	complete	Opportunities	Challenges
Implement a test of change for MAT standards 3,4 and 8 in justice settings across Argyll & Bute	August 22- April 23		
<ul> <li>Conduct mapping of the MAT standards in Argyll &amp; Bute justice settings and inititate systems to implement MAT standards across the local pathways that link prison, police custody and the community</li> </ul>	January 2023 – April 2023		
Ensure sufficient process, numerical and experiential evidence to demonstrate progress	April 2023		
LAAS lead on this work in Cowal & Bute Housing first nurse WAWY Outreach workers	April 2023	Use of peer advocacy workers with lived/living experience. Training provided through Scottish Drugs Forum.	
Scale up the MAT standards 1-10 in the community	August 2022 – April 2023		
Collaborate with national thematic group	August 2022 – April 2023		
Establish scale-up plan	April 2023		



<ul> <li>Increase rights-based advocacy support to people in treatment by commissioning dedicated advocacy input</li> </ul>	April 2023		
Post of senior practitioner for housing/mental	October 2022	Current service available	
health/substance misuse			
Social worker for substance use:	December 2022	Social worker available as part of	vacancy in West. Recruitment
<ul> <li>Input with adult support and protection</li> </ul>		integrated health and social care	ongoing
<ul> <li>Input with children and families social work</li> </ul>		team. One social worker available	
services		for East localities	
<ul> <li>Income maximisation</li> </ul>			
<ul> <li>Welfare rights</li> </ul>			



April 2022 RAG status – self assessment RED	and mental health difficulties can receive mental health care at the point of MAT delivery.		People have the right to ask for support with mental health problems and to engage in mental health treatment while being supported as part of their drug treatment and care.	
Actions/deliverables to i	mplement standard 9	Timescales to	Comn	nents
		complete	Opportunities	Challenges
Scale up the MAT standar community	ds 1–10 in the	August 2022 – April 2023		
<ul><li>Collaborate with na</li><li>Establish scale-up</li></ul>	itional thematic group	August 2022 – April 2023 April 2023		
Joint working practices ac Addiction services		April 2023		
strengthened    Look at capa increase this  Look at othe sector	eveloped and d acity and ways to	April 2023		
Senior practitioner for hou	sing/mental	December 2022	Practitioner in post.	



health/substance misuse		Pathways in development	
<ul> <li>Post within the remit of test of change</li> </ul>			
service providing link between services			
Develop pathway with mental health services			
	December 2022		Protocols in development
Develop joint working protocols in order for people			
to access the right service at the right time			
	December 2022		Dependent on availability of
Input from psychological therapies			finances.
<ul> <li>Availability of staff trained within the</li> </ul>			
service in Cognitive Behavioural Therapy			Scoping exercise.
<ul> <li>Scope out possibility of dedicated input</li> </ul>			E
from psychological therapies			Encourage additional training in
			CBT approaches
Identify training appartunities for staff carees as a			
Identify training opportunities for staff across each area			
	December 2022		
<ul> <li>Undertake training needs analysis for the service</li> </ul>	December 2022		
<ul> <li>Develop training plan following needs</li> </ul>	January 2023		
analysis	Carracity 2020		
TURAS learning module on co-occurring			
substance use and mental health			
Modules available via Scottish Drugs Forum			
3	December 2022	Practitioner in post.	Pathways in development.
Senior practitioner for housing/mental			, , , , , , , , , , , , , , , , , , , ,
health/substance misuse			
<ul> <li>Post within the remit of test of change</li> </ul>			
service providing link between services			
Develop pathway with mental health services			







April 2022 RAG status – self assessment AMBER	All people receive trauma informed care.	have experience The services avainable people to access most from treath recovery, does recovery.	ervice people use recognises that maned trauma, and that this may continue to allable and the people who work there, is, and remain in, services for as long an ent. They will also offer people the kirn of cause further trauma or harm, and	will respond in a way that supports as they need to, in order to get the and of relationship that promotes
Actions/deliverables	to implement standard 10	Timescales to	Com	ments
		complete	Opportunities	Challenges
Scale up the MAT star community	ndards 1–10 in the	August 2022 – April 2023		
Collaborate with	n national thematic group	August 2022 – April 2023		
<ul> <li>Establish scale-</li> </ul>	up plan	April 2023		
intervent to moder issues ar recovery Enhance psycholo and traur	structured psychological ions (Tier 2) to address mild rate comorbid mental health and to support people's from substance use. support and training for gically informed treatment ma-informed care.	August 2022 – April 2023		
Ensure all staff are Tra	auma trained – gather data	January 2023		



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All staff to complete NES Developing your	September	
Trauma Skilled Practice 1,2,3&4	2022	
Listed as mandatory training within the team		
Collaborative recovery planning as identified in	April 2022 –	Existing process in place as per
MAT standard 5	January 2023	standard 5
Encouragement to access peer led and mutual	October 2022	Existing process in place.
aid groups		