

**Lochaber Health & Social Care Redesign
Steering Group**

Thursday 17th December 2020
Via Microsoft Teams



Present:	Louise Bussell, Chief Officer, NHS Highland - chair
	Alan Grant, Consultant General Surgeon, Clinical Director for Surgery, Anaesthesia and Critical Care, Foundation Programme Director, NHS Highland
	Alan Knox, Scottish Ambulance Services, Skye
	Alan Wilson, Director of Estates, Facilities and Capital Planning, NHS Highland
	Andrew Ward, Acute Surgical Representative, Divisional General Manager, Surgical Division, NHS Highland
	Anne Boyd-Mackay, Clinical Services, Manager, Belford Hospital, NHS Highland
	Brian Murphy, Chair of the Transport and Access Sub-Group
	Chris Stirrup, Senior Charge Nurse & Emergency Nurse Practitioner, A&E, Belford Hospital, NHS Highland
	David Sedgwick, Belford Appreciation Group representative
	Denise Anderson, Sunart Community Council representative
	Denis Rixson, Liberal Democrat Councillor, Ward 11, Caol and Mallaig
	Donald Stewart
	Dr Emma Watson, Deputy Medical Director, NHS Highland
	Dr John Wallace, GP Partner, Lochaber District medical lead (community), Interim Chair NHS Highland CAC leadership group
	Dr Michael Foxley, University of Highlands & Islands
	Dr Willem Nel, Skye
	Emma Tayler, Assist Wards Manager
	Eric Green, Head of Estates, NHS Highland
	Fiona Davies, Interim Head of Mental Health, NHS Highland
	Gordon Bell, Communications Manager for Kate Forbes MSP
	Heather Cameron, Senior Project Manager, NHS Highland
	John Gillespie, Chair of Caol Community Council
	John Hutchison, Kilmallie Community Council and West Highland College UHI
	Josie Thomson, Clinical Advisor, Estates Team, NHS Highland
	Karen McNicol, Divisional General Manager, Clinical Support, NHS Highland
	Kate Forbes, Constituency MSP for Lochaber
	Marie Law, District Manager, Lochaber, NHS Highland
	Melanie Poduschnik, Secretary of Mallaig Community Council
	Neil Simpson
	Pam Dudek, Chief Executive, NHS Highland

	Patricia Jordan - Secretary, Fort William Inverloch & Torlundy Community Council
	Ros Philip, Head of Finance, North & West Division, NHS Highland
	Ross Mackenzie, Area Manager, North & West Division, NHS Highland
	Rev Sandy Stoddart, Church of Scotland Presbytery of Lochaber and Duror and Kentallen Community Council
	Stephen McNally, Consultant HPB, Upper GI and General Surgeon
	Stuart MacPherson, Head of Strategic Projects - LSWR, Highlands & Islands Enterprise
	Tracy Ligema, Head of Community Services, North & West Division, NHS Highland
Administrator:	Rachel MacDonald, Management Assistant, NHS Highland

1. Welcome and introductions

Louise Bussell welcomed everyone to the meeting and introductions were made.

Louise advised the group that representatives from NHS Highland met with the Belford Appreciation Group and Kate Forbes, MSP on 19 November 2020 to establish the current position, provide reassurance of NHS Highland's commitment to progressing the Lochaber Health & Social Care redesign agenda, agreeing that the Steering Group would meet today and regular meetings would be diarised to obtain traction with the project.

Pam Dudek reassured the group that the right level of management input and overall leadership from NHS Highland will ensure that substantial progress will be made, with the following points regarding membership to note:

- Louise Bussell, Chief Officer Community Services is the Senior Responsible Officer for the project
- The Estates department, led by Alan Wilson and Eric Green will ensure key timeline milestones are met and updates provided to the steering group
- Local leadership will be headed by Fiona Davies and Anne Boyd-Mackay, ensuring robust links are developed and maintained for all health and social care aspects

Key Dates:

January 2021	5 year plan submitted to Scottish Government
January – March 2021	Initial agreement will be drafted

2, Clinical Care Model

Dr Emma Watson delivered a presentation on the clinical model, advising on the services which are required and can be provided at the new hospital, talking through the data which has been used to determine these decisions at each stage of development.

A multi-disciplinary team are developing clinical pathways to ensure facilities are best utilised and to provide patients with a clear understanding of their journey of care.

The team is working closely and engaging with Primary Care colleagues and NHS Highland's 6 rural general hospitals. Clinicians will work on a rotational basis, as with all rural general hospitals in Scotland, to ensure the right skills and experience is maintained for staff to deliver safe care to the community. Previous challenges regarding recruitment to long term vacancies have been addressed and resolved which will ensure a stabilised workforce is maintained and a continuity of service delivery.

Action: Presentation to be circulated to the group following the meeting – Rachel MacDonald

Action: Clinical care model update at next meeting – Emma Watson

3. Model of Care

Ongoing discussions with surgical clinicians are taking place regarding delivering new and innovative procedures at the Belford. This will shape the clinical model and give ongoing development to ensure the community is best served.

Once the initial model of care has been agreed a clear timeline can be determined and shared widely. Alan Wilson was unable to provide an accurate timeline for the project at this stage of the process.

Feasibility work has been carried out on the site for a 2-storey building which can be extended if required and will be worked into longer term plan. Discussions are ongoing with the college regarding sharing car park space.

Following consultations with the health centre owners, Highland Council and all stakeholders the final agreement regarding link roads and access will be subject to planning agreement.

Initial correspondence with Highland Council indicates agreement will be granted on the proposed roads and access between the health centre and new hospital.

Action: NHS Highland communications department to publicise the consultation process to ensure a wide level of engagement and input from the local community.

Action: Model of care and timelines update at next meeting – Alan Wilson

4. Next Steps

Meetings dates to be arranged for January, February and March – **Louise Bussell**

January meeting will provide updates as noted above

February meeting will be extended and focus on the clinical model.