

**Lochaber Health & Social Care Redesign  
Steering Group**

Thursday 28<sup>th</sup> January 2021  
Via Microsoft Teams



<b>Present:</b>	Louise Bussell, Chief Officer Community Services, NHS Highland - chair
	Alan Knox, Scottish Ambulance Services, Skye
	Andy Devlin, Communications Department, NHS Highland
	Andrew Ward, Acute Surgical Representative, Divisional General Manager, Surgical Division, NHS Highland
	Anne Boyd-Mackay, Clinical Services, Manager, Belford Hospital, NHS Highland
	Chris Stirrup, Senior Charge Nurse & Emergency Nurse Practitioner, A&E, Belford Hospital, NHS Highland
	David Sedgwick, Belford Appreciation Group representative
	Denis Rixson, Liberal Democrat Councillor, Ward 11, Caol and Mallaig
	Donald Stewart, Director South Lochaber Community Company
	Dot Ferguson, Senior Ward Manager, Highland Council
	Dr John Wallace, GP Partner, Lochaber District medical lead (community), Interim Chair NHS Highland CAC leadership group
	Dr Michael Foxley, University of Highlands & Islands
	Dr Willem Nel, Clinical Director, North & West Division
	Eric Green, Head of Estates, NHS Highland
	Fiona Davies, Interim Head of Mental Health, NHS Highland
	Glenfinnan Community Council
	Gordon Bell, Communications Manager for Kate Forbes MSP
	Heather Cameron, Senior Project Manager, NHS Highland
	Iain Macniven, Chair Arisaig and District Community Council
	John Gillespie, Chair of Caol Community Council
	John Hutchison, Kilmallie Community Council and West Highland College UHI
	Josie Thomson, Clinical Advisor, Estates Team, NHS Highland
	John Goodall
	Lydia Rhomer, Principal and Chief Executive, West Highland College UHI
	Marie McIlwraith, Project Manager for Community Engagement
	Melanie Poduschnik, Secretary of Mallaig Community Council
	Patricia Jordan - Secretary, Fort William Inverlochty & Torlundy Community Council
	Rev Sandy Stoddart, Church of Scotland Presbytery of Lochaber and Duror and Kentallen Community Council
	Rhiannon Boydell, Head of Community Services, NHS Highland
	Ros Philip, Head of Finance, North & West Division, NHS Highland
	Ross Mackenzie, Area Manager, North & West Division, NHS Highland
	Stephen McNally, Consultant HPB, Upper GI and General Surgeon
	Stuart MacPherson, Head of Strategic Projects - LSWR, Highlands & Islands Enterprise
<b>Apologies:</b>	Alan Grant, Consultant General Surgeon, Clinical Director for Surgery,

	Anaesthesia and Critical Care, Foundation Programme Director, NHS Highland
	Denise Anderson, Sunart Community Council representative
	Dr Emma Watson, Deputy Medical Director, NHS Highland
	Emma Tayler, Assist Wards Manager
	Karen le Ball, Consultant Geriatrician, Clinical Lead, Belford Hospital
<b>Minuting:</b>	Rachel MacDonald, Management Assistant to Chief Officer, NHS Highland

## 1. Welcome and apologies

Louise Bussell welcomed everyone to the meeting and apologies noted as above.

## 2. Amendment to previous minutes 17<sup>th</sup> December 2020

Item 3 paragraph 2 – *“Currently a 6 year timeline is anticipated however it was noted this was subject to various factors”* to be amended to state “Alan Wilson was unable to provide an accurate timeline for the project at this stage of the process..”

## 3. Clinical Care Mode Update

Andrew Ward updated the group on the ongoing discussions and work taking place, with the following points to note:

- The Rural General Hospital Programme Board will be renamed Highland General Programme Board and return to meeting more frequently where agreement will be reached on how all RGHs can support priority cases
- An interface will be established to develop and strengthen relations between primary and secondary care physicians
- A review of where all procedures are currently carried out is being undertaken with a view on how these can be expanded or changed in the future to develop an ongoing emerging service
- A single waiting list is being developed with engagement from all hospitals to ensure the best service can be provided locally where possible and safe to do so
- Decisions will be determined following a consultation process with input from staff working in the area and community engagement
- A consultant led model will be followed with maximum utilisation of all resources

**Action: Andrew to provide a breakdown on workforce at a future meeting**

Dr Nel advised on the current working practice for rural emergency practitioners

## 4. Model of Care and Timelines

Alan Wilson updated the group with the following points to note:

- Commitment from NHS Highland Board that the Lochaber H&SC Redesign project a fully supported priority for the Board
- Following submission of NHS Highland’s 5 year capital plan to Scottish Government Alan, Pam Dudek Chief Executive and Dave Garden Director of Finance met with Scottish Government to discuss capital allocation, advising SG this is a priority piece of work for NHS
- Confirmation on capital allocation will be advised in due course. Alan will update at future meeting
- Scottish Government could only confirm that capital allocations were prioritised on the current commitment to the elective centre programme

The redesign team are currently collating work previously undertaken to identify any shortfalls and how it aligns with the initial agreement document. Alan confirmed this is a priority piece of work for the team and will be in a position to update on the timeline for submission of the initial agreement at the next meeting

Heather Cameron delivered a presentation on the proposed governance structure which will be updated to incorporate comments and amendments agreed. A copy of the presentation will be circulated to group along with a copy of the Scottish Capital Investment Manual (SCIM) Initial Agreement – Summary of Stages document

Alan, Stewart MacPherson and Lydia Rohmer will meet outwith the group and draft a paper highlighting the benefits of the hospital being located next to the new college and how the proposed structure will link with training and workforce development

## **5. Project Structure**

Item deferred to next meeting

## **6. Agenda items for next meeting**

- Project Structure – Heather Cameron
- Community Engagement – Marie McIlwraith

## **7. Date of next meeting**

12.30pm – 2.30pm, Thursday 18<sup>th</sup> February 2021 via MS Teams